

## LOCAL OUTCOME IMPROVEMENT PLAN DELIVERY GROUP

**Thursday 10 October 2019: 10.00 – 12.00 hours**

Conference Room, St Leonard's Police Station, Edinburgh

### MINUTE

#### Members present

Richard Thomas (Chair)	Police Scotland
Nick Croft (Vice Chair)	Edinburgh College
Ken Shaw	City of Edinburgh Council
Peter O'Brien	Scottish Fire and Rescue Service
David Rennie	Scottish Enterprise
Grant McDougall	Skills Development Scotland
Euan Hamilton	Equalities and Rights Network
Hugo Clark	Army, Edinburgh Garrison
Jan-Bert van den Berg	COMPACT Partnership
Martin Higgins	NHS Lothian

#### In attendance

Michele Mulvaney	City of Edinburgh Council
------------------	---------------------------

#### Apologies

None

### **1 Welcome and Introductions**

The Chair welcomed all attendees.

### **2 Review of Previous Minute**

Members agreed the Minute of 7 August 2019 without amendment.

### **3 Review Progress on Decisions**

The Chair noted the attendance of Martin Higgins lead for Priority 1, the tabling of the drafted business template as per Agenda item 5, also advising members that the Edinburgh Partnership Board had mandated the workshop in support of Priority 3.

## 4 LOIP Priority Progress Update

The LOIP Priority Leads presented progress against the 3 priorities/6 initial action areas within the Local Outcome Improvement Plan (LOIP).

**Priority 1** – With a focus on Quality Standards, Ken Shaw highlighted the importance of income maximisation, which included awareness of availability / entitlement and access to benefits. Iterating an imperative to align with nationally agreed quality standards, he acknowledged variance in advice offered / service delivery, referencing 90 Million pounds in unclaimed benefits across the City. That said, there was an acceptance of ongoing social welfare reform.

KS offered that inequity could be mitigated through mapping activity with the intention of better understanding the current landscape/good practice, allied with improved signposting of services / benefits. He also acknowledged the benefits of developing links with Housing Associations.

The Group acknowledged interdependencies between priorities 1 and 2, the long term nature of this work, opportunities for income maximisation, with an overt acknowledgement of the pivotal role that employability plays in improving circumstances. Further with achievement being incremental in nature, there was consensus that success was underpinned by the availability / provision of appropriate support / pathways.

The Chair acknowledged that the development of innovative approaches relied on collective effort, with a focus on ensuring relevant linkages and negating duplication.

Jan-Bert van den Berg informed members that the COMPACT Partnership would be holding a series of events focused on the 3 LOIP Priorities, with times and dates to be circulated in due course.

**Priority 2** – Grant McDougall reaffirmed progress as previously articulated, making specific reference to a City Regional Deal sponsored project focused on working intensively with 60 families. He acknowledged the benefits of broadening this approach to include additional families, care experienced individuals, offenders and prison leavers etc.

Referencing attainment GM explained that family circumstances were pivotal in securing positive outcomes, and consequently, highlighted the need to work with schools in a coherent and tangible way. With regards to approach he advocated the adoption of 'proof of concept; with successful models being implemented thereafter.

The breadth of the employability landscape was discussed with KS referencing work poverty and the merits of providing opportunities to upskill whilst in work.

There was consensus that the Group should focus on effecting positive change within defined parameters i.e., targeted approach for the few not the many / those on the periphery. Group discussion followed around momentum / synergy to ensure that the LOIP priorities were progressed / delivered, with this including working in the spaces between current service provision.

The Chair affirmed the need for an evidence based approach, underpinned by a data gathering / mapping exercise. He highlighted the benefits of members identifying areas of work significantly enhanced through partnership, asking that each member collate a response for their respective organisation, thereafter submitting to the Community Planning Support Team (CPST).

Resonant with earlier comments, this request was predicated on negating duplication, also providing corporate memory and a data suite showcasing good practice / exemplars.

**Priority 3-** Martin Higgins' update focused on the contents of a paper previously tabled at the Edinburgh Partnership Board on 24 September 2019.

There was recognition that housebuilding was not the panacea, with there being a requirement to create liveable and sustainable communities, with clear links being drawn between placemaking / creating the correct environment for a functioning community and tackling poverty / inequality.

JB drew links to the City Plan / no current mandatory requirement to include amenities, also highlighting the stark financial dichotomy between an asset transfer to the community and the higher commercial value / capital receipt should the asset be sold for development, suggesting that the membership could positively influence / make a difference here.

The Chair referred to the creation of dormitories as opposed to communities and the associated unintended consequences / social costs i.e., isolation, with discussion around the complexity of the issue i.e., policy, existing frameworks, legal considerations, pressurised budgets etc.

Notwithstanding which, it was acknowledged that the Group had an opportunity / platform to ensure that decision makers factored in this additional dimension. The Chair characterised members as experts in the LOIP rather than planning and suggested that they should / could individually and collectively champion Community Planning, promoting the message to those who had not previously considered planning proposals through the lens of Community Planning and thereby ensuring that Edinburgh was a 'Good Place to Live'.

Members discussed the impacts of planning and thereafter the provenance and remit of the upcoming workshop (supported by the Edinburgh Partnership Board), time, date and place to be agreed.

Whilst there was consensus around broadening the conversation, Hugo Clark affirmed the importance of utilising experts to sense check Group proposals, where appropriate, and resonant with earlier comments, he advocated parameters and a focus on concrete projects.

### **Decision**

- 1) Updates for priorities 1,2 and 3 were noted;
- 2) Members to undertake a mapping exercise within their respective organisation to capture work currently being significantly enhanced through partnership, with results to be submitted to the CPST for collation;
- 3) LOIP to explore / identify suitable pathway / conduit to influence / inform future planning approaches within the City.

## **5 Business Case Template - Update**

Michele Mulvaney explained the purpose of the template, which included good governance allied with ensuring a shared understanding of proposals, resource implications, additionality provided, anticipated outcomes etc.

JB suggested the inclusion of a further criteria to supplement those currently suggested i.e., 'does the proposal benefit from partnership working?'

The test criteria now comprise,

- Does this require partnership working?
- Is it considered to be a 'thorny issue?'
- Does the project impact or tackle poverty and inequality?
- Does the proposal benefit from partnership working?

The membership thereafter agreed the adoption of the template, with the respective Priority Leads to complete retrospectively.

### **Decision**

- 1) The membership agreed the adoption of the template with an amendment;
- 2) Priority Leads to retrospectively populate business case templates;
- 3) CPST to update the drafted business template and re-circulate to members.

## **6 Proposals for Discussion at Future Meetings**

The members split into groups to discuss the LOIP priorities, identifying topics for inclusion within future meetings / potential projects, notwithstanding which there was agreement that a representative from the Poverty Commission should be invited to deliver a presentation at the next meeting of the LOIP Delivery Group – 3 December 2019.

There was agreement that the CPST would collate the suggestions / potential projects, for discussion at the next meeting.

### **Decision**

- 1) CPST to invite the Poverty Commission to attend at the LOIP Delivery Group on 3 December 2019;
- 2) CPST to collate the suggested topics / potential projects for discussion / consideration at the next LOIP meeting.

## **7 AOB**

MM sought the Chair's / membership approval to remit the design / development and completion of the LOIP's annual report to the CPST, for submission and tabling at the Edinburgh Partnership Board on 18 December 2019.

With Ken Shaw standing down from the Group, the Chair extended his gratitude for his commitment and participation, wishing him well in the future.

## **8 Date of Next Meeting**

The next meeting has been scheduled for 1400 hours on Tuesday 3 December 2019 within the Conference Room, St Leonard's Police Station, Edinburgh.